



REPUBLIC OF ESTONIA  
STATE SHARED SERVICE CENTRE

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**Submission of the Annual Cooperation  
Programme Report**

Dear Mr Liechti,

Hereby the National Coordination Unit of the Swiss-Estonian Cooperation Programme submits the Annual Cooperation Programme Report for the period 01.01.2024 - 31.12.2024 and the updated Communication Concept.

Yours sincerely,

(signed digitally)

Urmo Merila  
Deputy Director General

- Annexes: 1. Annual Cooperation Programme Report  
2. Annex 7A-1\_7B-1 Monitoring and Evaluation Plan  
3. Communication Concept

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